

Fleet expansion has driven revenue

Carly Holdings Limited (ASX:CL8) operates a vehicle subscription business, which it launched in March 2019, leveraging existing operations, strategic relationships and technology. Car subscription allows business and retail customers to pay a single monthly fee to access a car for 30 days or more and is an alternative to purchasing or financing a vehicle. Carly has attracted larger automotive industry businesses as shareholders, with a model that facilitates sales volumes of new vehicles and delivers a new recurring revenue stream for automotive manufacturers and dealers. The company has developed the model on similar lines to business launches in Europe and proved over the past three years that the model works in Australia. Carly is now ramping up fleet size through vehicle purchases and leases. The Q4 FY23 result was defined by utilisation of the \$10m finance facility secured at the end of March. Carly added 66 owned vehicles to the fleet, increased revenue and will see the ongoing impact of further fleet expansion in future quarters. The company is managing fleet expansion to maximise utilisation and returns. Operating costs have been maintained flat in FY23 vs FY22 despite full-year cash receipts up +19%. We have rolled forward and updated our valuation which is now \$0.091/share (previously \$0.13/share).

Business model

Carly provides vehicles to business and retail customers for periods exceeding 30 days under a subscription model. The subscriber pays a flat monthly subscription fee which includes exclusive use of the vehicle, insurance, registration, and servicing, otherwise they are responsible for fuel and tolls. Vehicles are sourced by Carly via two models: an external owner provides a vehicle in return for a share of receipts (asset light); or the vehicle is secured through a vehicle finance lease or purchase of the vehicle by Carly (asset heavy).

Growth path clearer, fleet utilisation expected to rise again

Carly's June quarter update showed 285% growth in owned fleet size to 212 vehicles, again a minimal change in costs +7% over pcp and -1% over the fiscal year, while subscription revenue grew by 83%. The company has delivered on its goal of a disciplined drawdown of the new \$10m vehicle finance facility, maintaining a high fleet utilisation rate (currently 84%, target was above 85%) and cost discipline per subscription. Due to delays in securing vehicle finance our forecasts have reduced with a commensurate effect on valuation. Nevertheless, since securing the iPartners finance facility Carly appears to be on track for continued fleet and consequently revenue expansion with strong cost control.

Valuation base case at \$24.4m (\$0.091/share)

We have rolled our DCF period forward to FY24 and reduced our assigned beta from 2.0 to 1.5 in view of Carly's success in raising finance. We reduce our base valuation from \$27.1m to \$24.4m. Our valuation is based on the discounted cash-flow methodology using a discount rate of 13.75% (risk-free rate 4%). We have modelled three cases differentiated by available finance for vehicles, subscription levels and vehicle-related costs. Our base case values Carly at \$0.091/share suggesting strong potential share price growth is possible as Carly builds fleet size and consequently revenue. The downside case values CL8 at \$16.1m (\$0.06/share), while we can estimate upside to \$63.7m (\$0.237/share) using a range of factors.

Year end	Revenue	Gross profit	EBITDA	NPAT	EPS (c)	EV/Sales (x)	Price / Book (x)
06/22a	1.3	0.5	(2.7)	(3.0)	(2.2)	2.8	1.0
06/23e	2.8	0.6	(2.7)	(3.2)	(1.1)	3.5	1.6
06/24e	7.0	1.4	0.6	(2.1)	(0.7)	2.5	2.6
06/25e	12.1	4.8	3.9	(0.7)	(0.3)	1.8	3.3

Q4 FY23 Update

Vehicle Subscription Services

20 July 2023

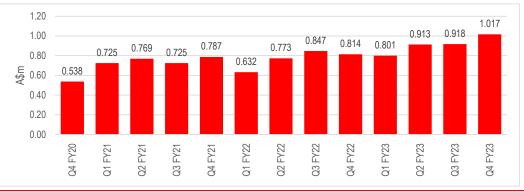
Share Details	
ASX code	CL8
Share price (19-July)	\$0.025
Market capitalisation	\$6.7M
Pro-forma shares on issue	268.4M
Net cash 30-Jun-2023	\$1.66M
Free float	~75%
Share Performa	ince (12 months)
\$0.04 \$0.03 \$0.02 \$0.02 \$0.02 \$0.01	
Upside Case	
 CL8 is successful in finance 	n raising additional vehicle
 Competitors remain due to business-rel 	n less committed to growth ated distractions
 Subscription rates car purchase value 	remain attractive relative to s
Downside Case)
	vailable for car purchases; orate owners of vehicles for
 Competitors streng subscription busine 	
subscription transa	
Board of Direc	tors
Adrian Bunter	Non-Executive Chairman
Stephen Abolakian	Non-Executive Director
Robbie Blau	Non-Executive Director
Todd Hunter	Non-Executive Director
Michelle Vanzella	Non-Executive Director
Chris Noone	CEO / Executive Director
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Q4 FY23 Results Analysis

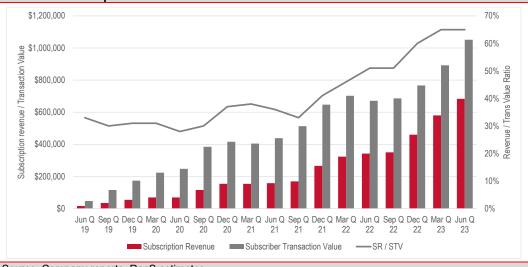
June quarter cash receipts from customers rose 11% relative to the March quarter, +25% on the previous June. Full-year FY2023 cash received was up 19% on FY2022. This momentum demonstrates the immediate impact of adding vehicles to the fleet. Costs were again well-controlled in the quarter despite the increased activity level, +21% on March quarter but only +10% on pcp and -1% for the full year. Carly continues to demonstrate strong operational processes and ongoing demand for car subscriptions.

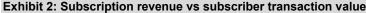
Exhibit 1: Quarterly receipts from customers



Source: Company reports

Carly reported that subscription revenue rose 12% versus the March quarter with an increase in Average Monthly Subscription Revenue from \$189,000 in March to \$212,000 per month in June representing an annualised run-rate of \$2.5m relative to our current forecast for FY2024 of \$7.0m including further fleet growth. Notably, the substantial growth in fleet size in the quarter caused a reduction in fleet utilisation from 88% to 84%, just below Carly's target of 85%.

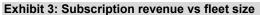


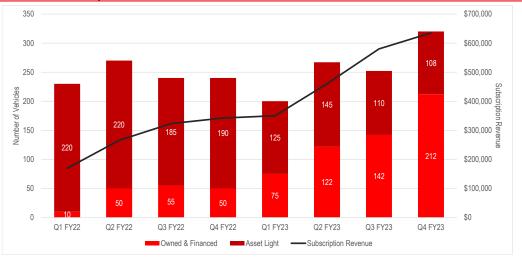


Fleet size remains the key driver of revenue with substantial underlying demand evident for the subscription service. The June quarter saw 66 vehicles added. Carly has a further 34 vehicles due for delivery in the September quarter with a total 100 vehicles added to the fleet via the iPartners facility. Owned and financed vehicles now comprise 66% of the 320 total vehicle fleet.

Source: Company reports, RaaS estimates







Source: Company reports, RaaS estimates

Cash management remains a core management focus with operating costs down -1% for the full year. Carly reduced product and advertising costs while leasing, staff and administration rose year-on-year. Cash flow was assisted by government R&D rebates of \$295,000.

Exhibit 4: Q4 FY23 vers	Exhibit 4: Q4 FY23 versus previous quarters (A\$m)										
	Q1 FY22	Q2 FY22	Q3 FY22	Q4 FY22	Q1 FY23	Q2 FY23	Q3 FY23	Q4 FY23			
Cash receipts	0.63	0.77	0.85	0.81	0.80	0.91	0.92	1.02			
Payments to suppliers	(1.34)	(1.20)	(1.03)	(1.25)	(1.15)	(1.12)	(1.14)	(1.38)			
R&D	(0.33)	(0.23)	(0.22)	(0.28)	(0.25)	(0.28)	(0.27)	(0.26)			
Other	-	-	-	-	-	-	-	-			
Operating cash flow	(1.04)	(0.66)	(0.40)	(0.72)	(0.43)	(0.48)	(0.48)	(0.49)			
Free cash flow	(1.24)	(0.72)	(0.40)	(0.72)	(0.43)	(0.48)	(0.48)	(0.49)			
Net cash at the end of the period	2.45	2.10	1.61	0.81	0.28	1.62	0.96	1.66			
Monthly operating cash burn	(0.41)	(0.24)	(0.13)	(0.24)	(0.14)	(0.16)	(0.16)	(0.16)			
Quarters of cash on hand	2	3	4	1	3	3	<u>2</u>	<u>3</u>			
Source: Company data											

Note that quarters of cash on hand represents operating cash only and excludes vehicle finance facilities.

Key Events in The Quarter

Events in the quarter included:

- Subscription revenue rose +83% vs June 2022 quarter;
- Average Monthly Subscription Revenue rose +12% versus the March quarter to \$212,000;
- Subscription Vehicle Utilisation was 84% down from 88% due to vehicle additions;
- Carly completed the first tranche of a capital raising with \$1.25m raised; and
- A further \$0.35m in tranche 2 is subject to shareholder approval and will be received in the September quarter.



Finance

The iPartners facility commenced at the end of March and Carly has progressively drawn down \$3m of the \$10m available. The recent capital raise has increased the contracted LVR from 80% to 90% increasing the potential fleet purchase size. Using implied average prices achieved Carly has remaining capacity to purchase around 233 additional vehicles utilising this facility (at average vehicle prices achieved to date).

Exhibit 5: Finance facility utilisation

Drawn	% Drawn	Date	Vehicles	Average price est.	Change in price %
\$10,000,000	0	22-Mar-23	450	\$22,222	Initial estimate
\$700,000	7	31-Mar-23	28		
\$1,500,000	22	30-Jun-23	38		
\$800,000	30	31-Jul-23	34		
\$3,000,000	30		100	\$30,000	35
\$7,000,000			233	\$30,000	35
	\$10,000,000 \$700,000 \$1,500,000 \$800,000 \$3,000,000	\$10,000,000 0 \$700,000 7 \$1,500,000 22 \$800,000 30 \$3,000,000 30	\$10,000,000 \$700,000 \$700,000 \$1.500,000 \$2 30-Jun-23 \$800,000 30 31-Jul-23 \$3,000,000 30	\$10,000,000 0 22-Mar-23 450 \$700,000 7 31-Mar-23 28 \$1,500,000 22 30-Jun-23 38 \$800,000 30 31-Jul-23 34 \$3,000,000 30 100	Drawn % Drawn Date Venicles price est. \$10,000,000 0 22-Mar-23 450 \$22,222 \$700,000 7 31-Mar-23 28 \$22,222 \$1,500,000 22 30-Jun-23 38 \$3800,000 30 31-Jul-23 34 \$3,000,000 30 100 \$30,000 \$30,000 \$30,000

Forecasts and Valuation

We have updated our forecasts for the actual results of FY23 and rolled forward our valuation period to FY24. Our estimated base-case revenue has reduced due to delays in gaining finance relative to our prior assumptions. The FY24 revenue estimate falls slightly from \$7.2m to \$7.0m but NPAT improves from (\$2.7m) to (\$2.1m) due to better cost control. In the longer term we have increased our base vehicle life assumption from five years to seven years following management comments and insurance premium bonuses due to low claims.

Valuation remains based on a discounted cash flow, with three growth cases. We have raised our risk-free rate from 3.5% to 4.0% recognising recent changes in interest rate expectations. Carly's observed three-year weekly Beta is 0.37x¹, however, we have previously applied a Beta of 2.0x recognising the high-risk stage of development of the company's business model. We feel we can reasonably reduce this to 1.50x considering Carly's financing success. Our base-case DCF is therefore \$24.4m or \$0.091/share suggesting strong potential share price growth possible as Carly builds fleet size and consequently revenue. Our downside case has also improved due to less onerous vehicle life assumptions.

	Base case	Downside case	Upside case
DCF valuation p.s.	\$0.091	\$0.060	\$0.237
DCF value	\$24.4	\$16.1	\$63.7
Discount rate	13.8%	13.8%	13.8%
FCF FY2024	-\$6.6	-\$5.7	-\$7.7
FCF FY2033	\$5.9	\$4.7	\$15.3
Revenue FY2024	\$7.0	\$6.0	\$7.9
EBITDA FY2024	\$0.6	-\$0.2	\$1.3
Revenue FY2033	\$33.9	\$29.0	\$54.1
EBITDA FY2033	\$14.9	\$10.9	\$29.2
CAGR in FCF adjusted for losses %	7.3%	6.2%	14.0%

¹ Refinitiv



Exhibit 7: RaaS forecast assumptions

			e case		side case	Upsi	de case
Starting assumptions		1H24	Change to 2H26 %	H124	Change to 2H26 %	1H24	Change to 2H26 %
Car subs							
Subscription fee p.a. average	\$	1,164	7.7	1,164	7.7	1,164	7.7
Subscribers current - implied by vehicle utilisation	#	418	179.6	366	147.5	460	235.2
Gross margin %	%	57.0	0.2	54.7	0.5	57.9	1.8
Utilisation rate of fleet %	%	88.0	0.0	83.6	0.0	88.9	0.0
Vehicle fleet size							
Asset light	#	108	250.0	108	244.4	108	472.2
Leased	#	81	55.6	87	65.5	111	94.6
Purchased	#	281	188.3	239	133.5	293	201.0
Total vehicles	#	470	179.6	434	147.5	512	235.2
Vehicle purchase value / per vehicle							
Asset light	\$	0	0.0	0	0.0	0	0.0
Leased	\$	22,816	6.1	22,984	6.4	22,196	5.9
Purchased	\$	22,816	6.1	22,984	6.4	22,196	5.9
Average vehicle cost	\$	22,816	6.1	22,984	6.4	22,196	5.9
Vehicle sale value							
All vehicles - expected life	mths	84	0.0	60	0.0	96	0.0
Resale value	\$	4,563	6.1	4,597	6.4	4,439	5.9
Fleet purchase value							
Leased	\$m	1.81	60.9	1.95	70.9	2.43	100.5
Purchased	\$m	6.30	198.1	5.37	141.0	6.41	210.2
Total fleet purchase value	\$m	8.11	167.4	7.32	122.3	8.84	180.1
Interest costs - leased	%	8.6	0.0	8.6	0.0	8.4	0.0
Interest costs - purchased	%	7.5	0.0	7.5	0.0	7.3	0.0
Fleet-related interest costs	\$m	0.31	164.1	0.29	120.4	0.34	177.0
Payment to asset light supplier							
Insurance cost / vehicle	\$ p.a.	926	-2.4	941	-1.9	912	-2.9
Registration cost / vehicle / inc. CTP	\$ p.a.	1,084	15.9	1,086	16.3	1,083	15.6
Service cost / vehicle	\$ p.a.	743	15.9	746	17.1	735	13.1
Depreciation cost / vehicle	\$ p.a.	4,563	6.1	4,597	6.4	4,439	5.9
Other cost / vehicle / subscriber	\$ p.a.	1,192	15.9	1,197	17.1	1,181	13.1
Total cost / vehicle ex deprn	\$ p.a.	3,945	11.6	3,969	12.3	3,911	10.1
Turners NZ							
Subscribers Turners NZ	#	257	94.6	227	66.1	291	126.8
Carly revenue from Turners NZ	\$m	0.02	125.6	0.02	94.4	0.02	156.6
Corporate costs							
Employee cost excluding share based	\$m	0.87	-8.3	0.87	-8.3	0.86	-8.3
SG&A and other costs	\$m	0.59	15.9	0.59	15.9	0.58	13.1
Advertising and marketing	\$m	0.10	15.9	0.10	15.9	0.10	15.9

Source: RaaS estimates. Change is (H2 FY26 / H2 FY24 -1) except margin, yield and rates = (H2FY26 - H1FY24)



Exhibit 8 Financial Summary

YJE 30 June FY21A FY22F FY24F FY25F Revenue 0.9 2.0 2.9 4.1 5.5 6.6 Sales Revenue 1.0 1.3 2.8 7.0 12.1 (1.6) (1.1) (0.1) 0.8 1.5 2.4 Gross Profit 0.6 0.5 0.6 1.4 4.8 NPAT (reportal) (1.6) (1.6) (1.2) (0.9) (0.4) (0.0) 0.6 (0.5) (2.0) (3.3) NImorifies -	Carly Holdings Ltd						Share price (Date)	18/07/2023				A\$	0.025
Safe Revenue EBITDA (16) (1.1) (0.1) (0.2) (0.4) (0.0) (0.5) (0.6) (1.6)	Profit and Loss (A\$m)						Interim (A\$m)	1H23 A	2H23 A	1H24 A	2H24 A	1H25 A	2H25 A
Sates Revaue 1.0 1.3 2.8 7.0 1.2 EDIT (1.6) (1.8) (0.9) (0.4) (0.0) (0.6) (0.1) Corsos Profit 0.6 0.5 0.6 1.4 4.8 NPAT (fromalised) -	Y/E 30 June	FY21A	FY22A	FY23E	FY24F	FY25F	Revenue	0.9		2.9	4.1	5.5	6.6
Gross Profit 0.6 0.5 0.6 1.4 4.4 NPAT (promise) (15) (12) (12) (13) (12) (13) (12) (13) (13) (13) (14) (15) (15) (12) (13) (14) <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>EBITDA</td> <td>(1.6)</td> <td>(1.1)</td> <td>(0.1)</td> <td>0.8</td> <td>1.5</td> <td>2.4</td>							EBITDA	(1.6)	(1.1)	(0.1)	0.8	1.5	2.4
EBITDA (3,1) (2,7) (2,7) (2,7) (2,6) (3,7) (2,6) (3,7) (2,6) (3,7) (2,6) (3,7) (2,7) <t< td=""><td>Sales Revenue</td><td>1.0</td><td>1.3</td><td>2.8</td><td>7.0</td><td>12.1</td><td>EBIT</td><td>(1.6)</td><td>(1.6)</td><td>(0.9)</td><td>(0.4)</td><td>(0.0)</td><td>0.6</td></t<>	Sales Revenue	1.0	1.3	2.8	7.0	12.1	EBIT	(1.6)	(1.6)	(0.9)	(0.4)	(0.0)	0.6
Deprin (0.2) (0.4) (0.5) (2.0) (0.3) (0.4) (0.5) (0.6) (0.5) (0.6) (0.6) (0.6) (0.6) (0.6) (0.6) <t< td=""><td>Gross Profit</td><td>0.6</td><td>0.5</td><td>0.6</td><td>1.4</td><td>4.8</td><td>NPAT (normalised)</td><td>(1.6)</td><td>(1.6)</td><td>(1.2)</td><td>(0.9)</td><td>(0.6)</td><td>(0.1)</td></t<>	Gross Profit	0.6	0.5	0.6	1.4	4.8	NPAT (normalised)	(1.6)	(1.6)	(1.2)	(0.9)	(0.6)	(0.1)
Annert (0.0) 0.0 0.0 100 EPS promaled (0.38) (0.37) (0.28) (0.27) (0.28) (0.27) (0.23)	EBITDA	(3.1)	(2.7)	(2.7)	0.6	3.9	Minorities	-	-	-	-	-	-
EBIT (6.3) (6.1) (6.2) (7.3) (6.4) (0.2)	Depn	(0.2)	(0.4)	(0.5)	(2.0)	(3.3)	NPAT (reported)	(1.6)	(1.6)	(1.2)	(0.9)	(0.6)	(0.1)
Interest (0.1) (0.0) (0.1) (0.0) (1.1) Divided (ps) 0.00 - <td>Amort</td> <td>(0.0)</td> <td>0.0</td> <td>0.0</td> <td>0.0</td> <td>0.0</td> <td>EPS (normalised)</td> <td>(0.80)</td> <td>(0.56)</td> <td>(0.37)</td> <td>(0.28)</td> <td>(0.23)</td> <td>(0.05)</td>	Amort	(0.0)	0.0	0.0	0.0	0.0	EPS (normalised)	(0.80)	(0.56)	(0.37)	(0.28)	(0.23)	(0.05)
Tax 00 0.2 0.0 0.3 30 <th< td=""><td>EBIT</td><td>(3.3)</td><td>(3.1)</td><td>(3.2)</td><td>(1.3)</td><td>0.6</td><td>EPS (reported)</td><td>(0.79)</td><td>(0.63)</td><td>(0.45)</td><td>(0.32)</td><td>(0.23)</td><td>(0.05)</td></th<>	EBIT	(3.3)	(3.1)	(3.2)	(1.3)	0.6	EPS (reported)	(0.79)	(0.63)	(0.45)	(0.32)	(0.23)	(0.05)
Tax 00 0.2 0.0 0.3 <th0.3< th=""> <th0.3< th=""></th0.3<></th0.3<>	Interest	. ,	(0.0)	(0.1)	(0.0)	(1.1)	Dividend (cps)	0.00	-	-	-	-	-
Mnories 0.0	Tax	()	()	()	0.3	()		30	30	30	30	30	30
Equity accounted assoc 0.0	Minorities	0.0	()	0.0	0.0	0.0		(0.91)	(2.2)	(0.6)	(0.1)	0.5	1.2
NPAT (reported) Gal Q.21 Q.11 Divisions 1H2A 1H2A 2H2A 1H2A 2H2A 1H2A 2H2A 1H2A 2H2A 1H2A 1H2A </td <td></td> <td></td> <td>0.0</td> <td>0.0</td> <td>0.0</td> <td></td> <td></td> <td>()</td> <td>, ,</td> <td>. ,</td> <td>()</td> <td></td> <td></td>			0.0	0.0	0.0			()	, ,	. ,	()		
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NPAT (reported) (3.4) (3.2) (2.1) (0.7) Cash for (Xam) YE30 June FY228 FY22F FY2F			• • •	. ,	· ,								
Giah Bory (ASm) FY21 FY22 FY21	· ·												
VF:83 June FY21A FY22A FY22E FY23E FY23E FY23E EBITDA (3.1) (2.7) (2.7) (3.1) (1.1) (1.9) (1.07) (0.23) (1.37) (0.27) (0.67) (0.75)	· · · /	(3.4)	(0.0)	(3.2)	(2.1)	(0.7)							
EBITDA (5.1) (2.7) (0.7) (1.1) (1.5) COGS (0.33) (1.67) (0.23) (1.77) (2.7) (0.6) Vicking capitel changes 0.4 0.0 0	• • •	EV21A	EV22A	EV 22E	EV24E	EV25E		0.00	0.00	0.00	0.00	0.00	0.00
Interset (0,0) (0,1) (0,1) (0,1) (1,1) (1,2) COGS (0,3) (1,7) (0,3) (1,3) (1,7) (2,16) Tax 0.0 <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>													
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Working capital changes 0.4 0.0 (0.4) (0.3) (0.3) (0.53) (0.53) (0.55) (0.57) (0.55) (0.57) (0.55) (0.57) (0.55) (0.57) (0.55) (0.77) (0.59) (0.71) (0.74) (0.76) Free cash fow (2.8) (3.0) (3.2) (0.7) 1.7 Fere cash (0.4) (0.69) (0.71) (0.74) (0.76) Acquisitors/Disposals 0.0 0.0 (0.9) (0.71) 0.76 1.51 2.36 Other 0.0 <td< td=""><td></td><td>• •</td><td>. ,</td><td>· · /</td><td>· ,</td><td></td><td></td><td>· /</td><td>. ,</td><td>. ,</td><td>, ,</td><td>. ,</td><td>· · /</td></td<>		• •	. ,	· · /	· ,			· /	. ,	. ,	, ,	. ,	· · /
Operating cash flow (2,8) (2,8) (3,2) (0,7) 1.7 Other costs 0.34 (0,44) (0,69) (0,71) (0,74) (0,76) Mice capex (0,1) (0,3) 0.0								. ,	```	()	()	. ,	` '
Mbc capex (0.1) (0.3) (0.0) (0.0) (0.0) Free cash flow (2.8) (3.0) (3.2) (0.7) 1.7 Acquisitons/Disposals (0.0) (0.0) (0.0) (0.0) (0.0) (0.0) Cash flow pre financing (2.8) (3.2) (5.1) (7.6) (4.4) EBITDA n.a. n.	U 1			· · /	` '	. ,	••	()	· · ·	()	()	. ,	· · /
Free cash flow (2,8) (3,0) (3,2) (0,7) 1.7 EBITDA (1.60) (1.9) (0.11) 0.76 1.51 2.38 Growth capex 0.0 <		• •		. ,	· ,		Other costs	0.34	(0.44)	(0.69)	(0.71)	(0.74)	(0.76)
Growth capex 0.0 0.0 0.1 9 (6,9) (6,1) Acquisitors/Disposals 0.0 0.0 0.0 0.0 0.0 0.0 Cash flow pre financing (2,8) (3,2) (5,1) (7,6) (4,4) EBITDA n.a		• •	• • •										
Acquisition:/Disposals 0.0		• •	` '	. ,	· ,		EBITDA	(1.60)	(1.09)	(0.11)	0.76	1.51	2.36
Oher 0.0 (0.2) 0.0 0.0 0.0 Cash how pre financing (2.8) (3.2) (5.1) (7.6) (4.4) Equity 5.6 0.7 3.4 0.4 0.0 NPAT pre significant items n.a.	•			. ,	. ,								
Cash flow pre financing (2.8) (3.2) (5.1) (7.6) (4.4) EBIT n.a. <	Acquisitions/Disposals	0.0					• • • •	IS	FY21A	FY22A	FY23E	FY24F	
Equity 5.6 0.7 3.4 0.4 0.0 NPAT pre significant items n.a. n.	Other	0.0	(0.2)	0.0			EBITDA		n.a.	n.a.	n.a.	9.2%	32.0%
Det (0.2) (0.3) 1.7 6.9 5.5 Net Debt (Cash) 3.4 (0.2) (3.6) (10.8) (15.2) Dividends paid n.a.	Cash flow pre financing	(2.8)	(3.2)	(5.1)	(7.6)	(4.4)	EBIT		n.a.	n.a.	n.a.	n.a.	4.9%
Dividends paid n.a.	Equity	5.6	0.7	3.4	0.4	0.0	NPAT pre significant items		n.a.	n.a.	n.a.	n.a.	n.a.
Netcash fow for year 2.6 (2.9) (0.0) (0.4) 1.1 ND/ND+Equity (%) (%) 609% 23% 86% 112% 1143% Balance sheet (ASm) FY24 FY23E ROC n.a.	Debt	(0.2)	(0.3)	1.7	6.9	5.5	Net Debt (Cash)		3.4	(0.2)	(3.6)	(10.8)	(15.2)
Balance sheet (A\$m) YIE 30 June FY21A FY22A FY23E FY24F FY25F Cash 3.7 0.8 0.6 0.3 1.4 ROA n.a. n.a. <t< td=""><td>Dividends paid</td><td>n.a.</td><td>n.a.</td><td>0.0</td><td>0.0</td><td>0.0</td><td>Net debt/EBITDA (x)</td><td>(x)</td><td>n/a</td><td>n/a</td><td>n/a</td><td>(16.9)</td><td>(3.9)</td></t<>	Dividends paid	n.a.	n.a.	0.0	0.0	0.0	Net debt/EBITDA (x)	(x)	n/a	n/a	n/a	(16.9)	(3.9)
YIE 30 June FY21A FY22A FY23E FY24F FY25F ROA n.a.	Net cash flow for year	2.6	(2.9)	(0.0)	(0.4)	1.1	ND/ND+Equity (%)	(%)	609%	23%	86%	112%	114.3%
YIE 30 June FY21A FY22A FY23E FY24F FY25F ROA n.a.	Balance sheet (A\$m)						EBIT interest cover (x)	(x)	n/a	n/a	n/a	n/a	1.8
Cash 3.7 0.8 0.6 0.3 1.4 ROE n.a. n.a.<	Y/E 30 June	FY21A	FY22A	FY23E	FY24F	FY25F	()	()	n.a.	n.a.	n.a.	n.a.	n.a.
Inventory 0.0 0.0 0.0 0.0 0.0 0.0 NTA (per share) 0.02 0.00 n.a, n.a, Other current assets 3.8 1.1 1.1 1.1 2.02 0.2 Working capital (0.9) (0.6) 0.2 0.5 0.8 Total current assets 0.4 1.2 3.9 8.9 11.7 7.4 6% PPE 0.4 1.2 3.9 8.9 11.7 Revenue growth n.a 25% 127% FY224 FY224 FY23E FY24F	Cash	3.7	0.8	0.6	0.3	1.4	ROE		n.a.	n.a.	n.a.	n.a.	n.a.
Inventory 0.0 0.0 0.0 0.0 0.0 0.0 NTA (per share) 0.02 0.00 n.a, n.a, Other current assets 3.8 1.1 1.1 1.1 2.02 0.2 Working capital (0.9) (0.6) 0.2 0.5 0.8 Total current assets 0.4 1.2 3.9 8.9 11.7 7.4 6% PPE 0.4 1.2 3.9 8.9 11.7 Revenue growth n.a 25% 127% FY224 FY224 FY23E FY24F	Accounts receivable	0.0	0.3	0.3	0.7	1.1	ROIC		n.a.	n.a.	n.a.	n.a.	n.a.
Other current assets 0.1 0.1 0.2 0.2 0.2 0.2 0.3 0.6 0.6 0.2 0.5 0.8 Total current assets 3.8 1.1 1.1 1.1 2.6 WC/Sales (%) (85%) (48%) 7% 7% 6% PPE 0.4 1.2 3.9 8.9 11.7 Revenue growth n.a. 25% 127% 147% 73% Intangibles and Goodwill 0.0													
Total current assets 3.8 1.1 1.1 1.1 2.6 PPE 0.4 1.2 3.9 8.9 11.7 Inhangibles and Goodwill 0.0 0.0 0.0 0.0 0.0 0.0 Investments 0.0													
PPE 0.4 1.2 3.9 8.9 11.7 Intangibles and Goodwill 0.0										· ,			
Intangibles and Goodwill 0.0 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>1 <i>1</i></td> <td></td> <td>. ,</td> <td>. ,</td> <td></td> <td></td> <td></td>							1 <i>1</i>		. ,	. ,			
Investments 0.0 <th< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td>-</td><td></td><td></td><td></td><td></td><td></td><td></td></th<>							-						
Deferred tax asset n.a. n.a. <td>, i i i i i i i i i i i i i i i i i i i</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>- ·</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	, i i i i i i i i i i i i i i i i i i i						- ·						
Other non current assets 0.0 0.2 0.1 0.1 0.3 Weighted Av Dil Shares (m) 59 135 284 301 266 Total non current assets 0.5 1.4 4.0 9.4 12.9 15.5 EPS Reported cps (2.5) (2.2) (1.3) (0.8) (0.3) Accounts payable 0.9 0.9 0.1 0.2 0.3 EPS Reported cps (5.7) (2.2) (1.1) (0.7) (0.3) Short term debt 0.2 0.4 0.7 0.7 0.7 EPS growth (norm/dil) n.a							-	(m)					
Total non current assets 0.5 1.4 4.0 9.4 12.9 Total Assets 4.3 2.6 5.2 10.5 15.5 Accounts payable 0.9 0.9 0.1 0.2 0.3 Short term debt 0.2 0.4 0.7 0.7 0.7 Tax payable 0.0 0.0 0.0 0.0 0.0 0.0 Other current liabilities 0.2 0.3 Dividend yield 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0%								. ,					
Total Assets 4.3 2.6 5.2 10.5 15.5 EPS Reported cps (2.5) (2.2) (1.3) (0.8) (0.3) Accounts payable 0.9 0.9 0.1 0.2 0.3 EPS Normalised/Diluted cps (5.7) (2.2) (1.1) (0.7) (0.3) Short term debt 0.2 0.4 0.7 0.7 0.7 EPS growth (norm/dil) n.a. n.							Weighted AV Dil Stiales	(m)	59	100	204	301	200
Accounts payable 0.9 0.9 0.1 0.2 0.3 EPS Normalised/Diluted cps (5.7) (2.2) (1.1) (0.7) (0.3) Short term debt 0.2 0.4 0.7 0.7 0.7 0.7 EPS normalised/Diluted cps (5.7) (2.2) (1.1) (0.7) (0.3) Tax payable 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 DPS cps -										(0.0)	(4.0)	(0.0)	(0.0)
Short term debt 0.2 0.4 0.7 0.7 0.7 0.7 EPS growth (norm/dil) n.a. n.a. <th< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td>· ·</td><td>-</td><td>, ,</td><td>. ,</td><td>. ,</td><td>. ,</td><td>. ,</td></th<>							· ·	-	, ,	. ,	. ,	. ,	. ,
Tax payable 0.0 0.0 0.0 0.0 0.0 0.0 DPS cps -<	1,2							cps	. ,	. ,		. ,	. ,
Other current liabilities 0.2 DPS Growth n.a.							• • • •			n.a.	n.a.		n.a.
Total current liabilities 1.3 1.4 1.0 1.0 1.2 Dividend yield 0.0%	1.7							cps		-	-		-
Long term debt 0.2 0.6 3.5 10.4 15.9 Dividend imputation 30													
Other non current liabs 0.0 0.1 0.2 0.3 PE (x) n.a.													
Total long term liabilities 0.3 0.6 3.6 10.6 16.2 PE market 15.3	U U								30	30	30	30	30
Total Liabilities 1.5 2.0 4.6 11.7 17.4 Premium/(discount) n.a. <							()						
Net Assets 2.8 0.5 0.6 (1.2) (1.9) EV/EBITDA n.a.	Total long term liabilities	0.3				16.2			15.3	15.3	15.3	15.3	15.3
FCF/Share cps -2.3 -2.0 -1.0 -1.2 -0.3 Share capital 22.9 23.5 26.7 27.1 27.1 Price/FCF share n.a.	Total Liabilities			4.6	11.7	17.4	Premium/(discount)		n.a.	n.a.	n.a.	n.a.	n.a.
FCF/Share cps -2.3 -2.0 -1.0 -1.2 -0.3 Share capital 22.9 23.5 26.7 27.1 27.1 Price/FCF share n.a.	Net Assets	2.8	0.5	0.6	(1.2)	(1.9)	EV/EBITDA		n.a.	n.a.	n.a.	27.4	5.7
Share capital 22.9 23.5 26.7 27.1 27.1 Price/FCF share n.a. n	•						FCF/Share	cps				-1.2	
Accumulated profits/losse (20.1) (23.0) (27.1) (29.2) (29.9) Free Cash flow Yield n.a.	Share capital	22.9	23.5	26.7	27.1	27.1		•					
Reserves n.a. n.a. 1.0 1.0 1.0 Minorities n.a. n.a. 0.0 0.0 0.0	•												
Minorities n.a. n.a. 0.0 0.0 0.0		. ,	. ,	. ,		. ,							
							1						

Source: Company data for actuals; RaaS analysis, share capital assumes options are not exercised before expiry.



FINANCIAL SERVICES GUIDE

RaaS Advisory Pty Ltd ABN 99 614 783 363 Corporate Authorised Representative, number 1248415

of

BR SECURITIES AUSTRALIA PTY LTD ABN 92 168 734 530 AFSL 456663

Effective Date: 6th May 2021



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- how we transact with you
- how we are paid, and
- complaint processes

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